



PRESENTATION – ARTHUR WOOD 2019 – JANUARY 30 <sup>TH</sup>

A PARADIGM SHIFT FOR DEVELOPMENT FUNDING

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# THE LESSONS OF HISTORY

**OECD BLOG - DEVELOPMENT MATTERS** 

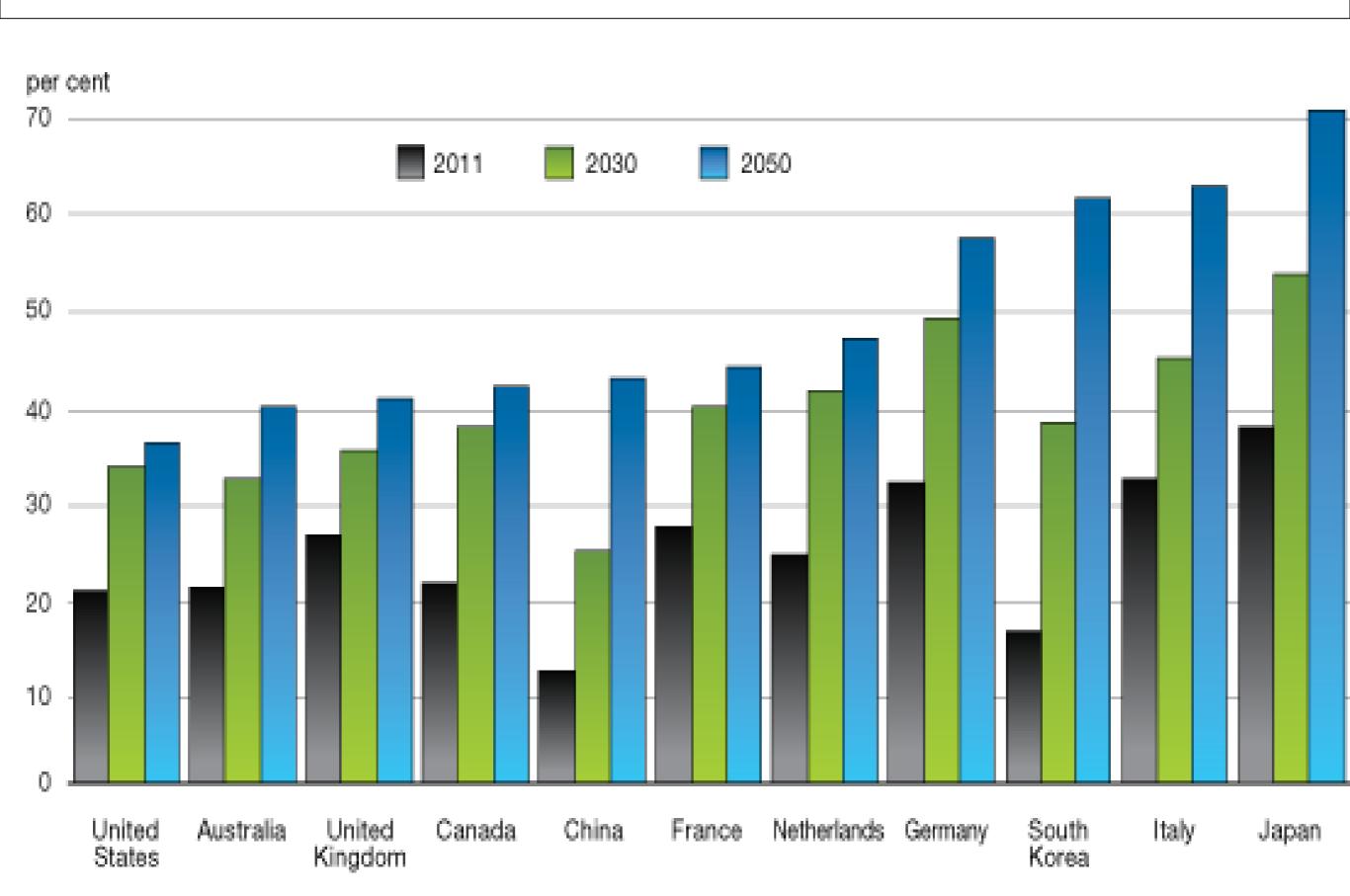
https://oecd-development-matters.org/2018/09/03/it-is-time-for-a-new-finance-paradigm-in-development/



Niccolo de Mechilino 1472 – Dante Paradiso et Inferno

BRETTON WOODS SYSTEM IS NEARLY BANKRUPT- AGEING POPULATION — RATIO OF POPULATION — 15 — 64 / over 65 = UNFUNDED UNACCOUNTED LIABILITIES + MIGRATION = DECLINING BUDGETS

(SOURCE: UN & CANADIAN TREASURY)





19 GLOBAL EXPERTS IN 4 WORK STREAMS

METRICS, FINANCE, LEGAL SYSTEMS

(Ashoka, Civil Society,, Finance, Metrics, Lawyers, Systems specialists, Former Regulators to UN)

# THIS IS DOABLE'

Chateau de Bogis Bossey – Dec 2007

- To create a <u>Systems</u> approach to development – a <u>Collaborative</u>
   Scale able Outcome Model.
- Apply New Economy Model Cost effective open architecture
   "plug and play"
- Metrics Frame priced by and from the community measured by the delta of reducing all the negative externalities
- A <u>standard equity security which</u>
   <u>captures both Economic and</u>
   <u>Social Value</u> and trades (Like
   Carbon) as a function of the
   achievement of economic
   aggregation <u>AND</u> the Social
   outcome.

# BILLIONS TO TRILLIONS - INTL DEVELOPMENT - SO WHERE IS THE MONEY VS THE CAPITAL PROBLEMS TO ADDRESS THE ISSUES OF SDG 2.5 TRILLION PA, DEMOGRAPHICS PINCERS, CLIMATE, RESOURCE USAGE 1.7?

CURRENT + The profitable "new" impact investing v.1 + v.1A + v.2

# NOT FOR PROFIT

= GRANT & AID

GOVERNMENT
TOP DOWN AID \$135BN

FOUNDATIONS \$45bn (US) – GLOBAL 100BN ?

REMITTANCES + LOCAL \$500bn EMPOWERMENT

\$290bn (Fragmented , 40% religious + 5% International)

## **FOUNDATION CORE**

\$1 Trillion > MRI

### **OUTCOME MODELS**

SIBs, DIB's & BLUE EQUITY
\$ Problem = \$ Opportunity (Trn)

# SOUTH / SOUTH PENSION FUNDS

Now \$2.3 Trillion \$17.4 Trillion in 2050

### **IMPACT INVESTMENT v1A**

**Multi Billion Models** 

**PARABOLIC INSURANCE (\$4trn)** 

ISLAMIC (\$3trn)

## **FOR PROFIT**

\$10 Trillion

GOVERNMENT DFIs \$45bn
THE BLENDED DEBATE

**GREEN BONDS \$100BN** 

MICRO FINANCE \$50bn / \$35bn

VENTURE CAPITAL & PE \$100bn (\$500bn - \$975bn ?)

**ESG (\$22trn)** 

J

Sources: TIA, Hudson Institute, McKinsey, AMF, WHO, WSP MIX

## **TODAY**

# SOLUTIONS AND MONEY IN SILOS DISINSENTIVES TO SCALE AND COLLABORATION

BILATERAL AND HIGHLY FRAGMENTED

OFI NGC
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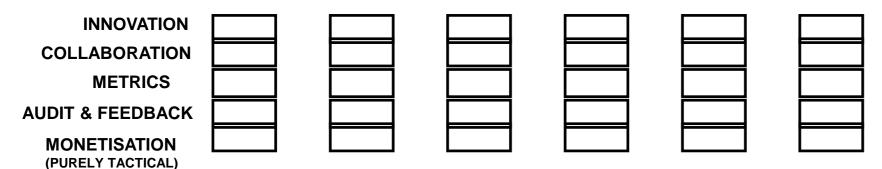




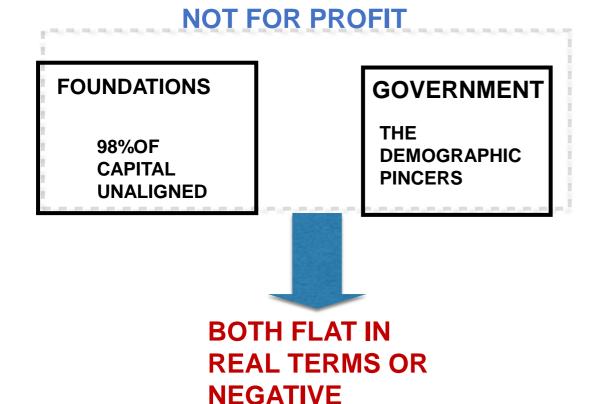


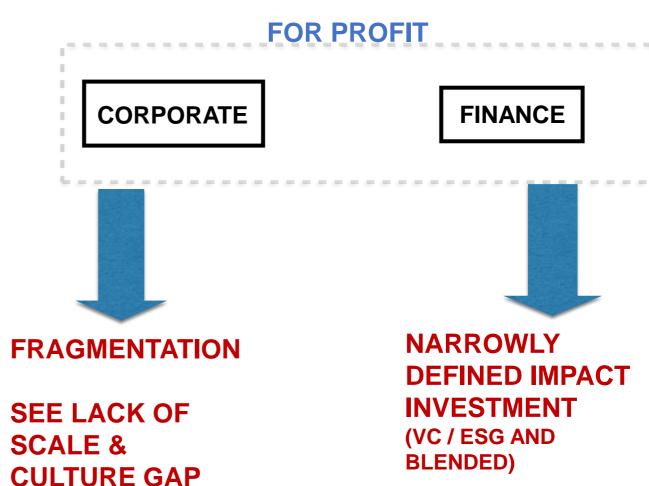


LIMITED REASON FOR LARGE SCALE REPLICATION & COLLABORATION



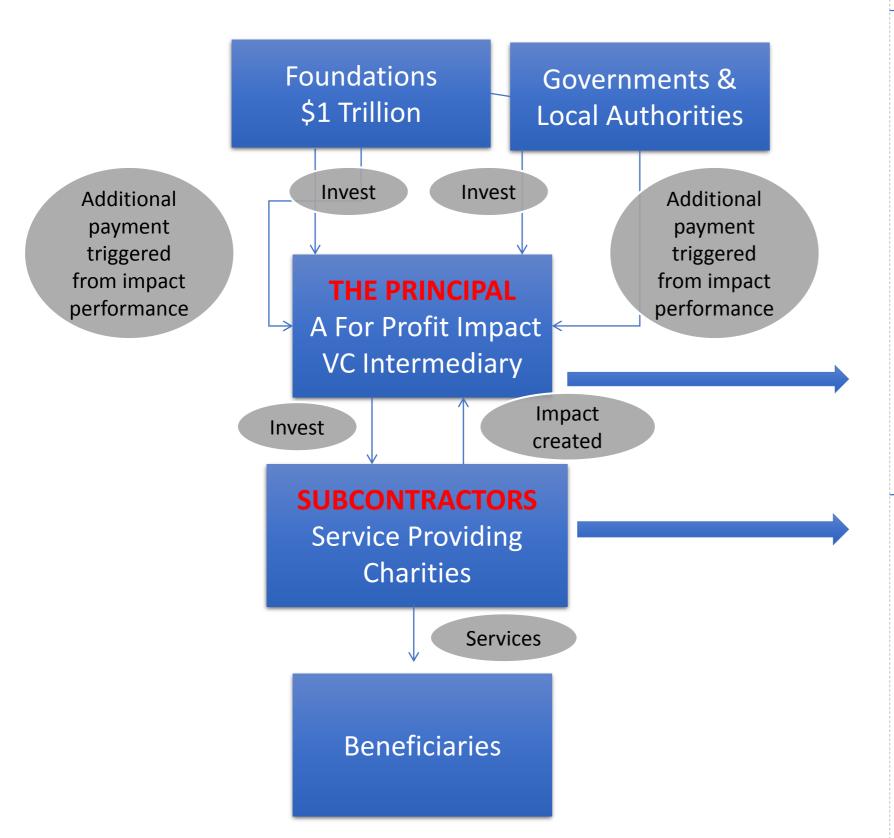
ISSUE, PROCESS, COUNTRY SECTORAL SILOS - ALL UNALIGNED





TODAY: Foundations - A Self Imposed Capital Famine - \$1 trillion + Unaligned with Social Mission - Circa 1-3% pa only to Social causes, (the same as the Bankers return) Lack of Scale and Collaboration for Social Sector and Low margins for Banks **FUNDERS: GLOBAL FOUNDATION ASSETS \$ 1 TRILLION + GOVT TOP DOWN FUNDING** FINANCIAL SECTOR - OF THAT \$1 **Governments & Foundations Individuals TRILLION** estimated only 2% Mission **Local Authorities** Related Investment & only 2% of that in social equity (0.04%) Bankers managing core funds of **Donations** Grants Grants foundations take 1% -2% fees of \$1 trillion (\$10-20 bn) equivalent to 20-40% of all grants per annum THE PRINCIPAL OF THE AVG 5% PA GRANT ALLOCATION **Service Providing**  Bilateral and siloed Charities Cost of allocation: 15-43% High Structural Inefficiency, Flight capital & corruption: 5% -80% Services **SOCIAL SECTOR** No economies of scale High Fragmentation Management focus No / Limited collaboration Beneficiaries **BENEFICIARY RECIEVE ON \$1 TRILLION** CIRCA 1-3% PA

# TODAY - WHERE IMPACT INVESTMENT HAS CURRENTLY GONE – THE G8 IMPACT INVESTMENT MODEL (2014)



### **FUNDERS- ALIGNMENT OF \$1 TRILLION FOR**

SOCIAL GOOD. GOVERNMENT OUTSOURCING ON BASIS OF EFFICIENCY, INCENTIVES TO COLLABORATION AND SCALE

# FINANCIAL SECTOR - THE PRINCIPAL IS NOW VC IMPACT INTERMEDIARY

- Proposed GP/LP Legal framework No transparency
- Metric Proposal to legitimize social mission measures current level of inefficiency not future cash flows of scale and collaboration
- Inconsistent to have a Bilateral VC structure for Multi-stakeholder Outcome model
- No mission, No asset lock, No Profit lock
- The impact intermediaries with limited risk are the new bankers, judge, jury & beneficiary who also allocate the risk

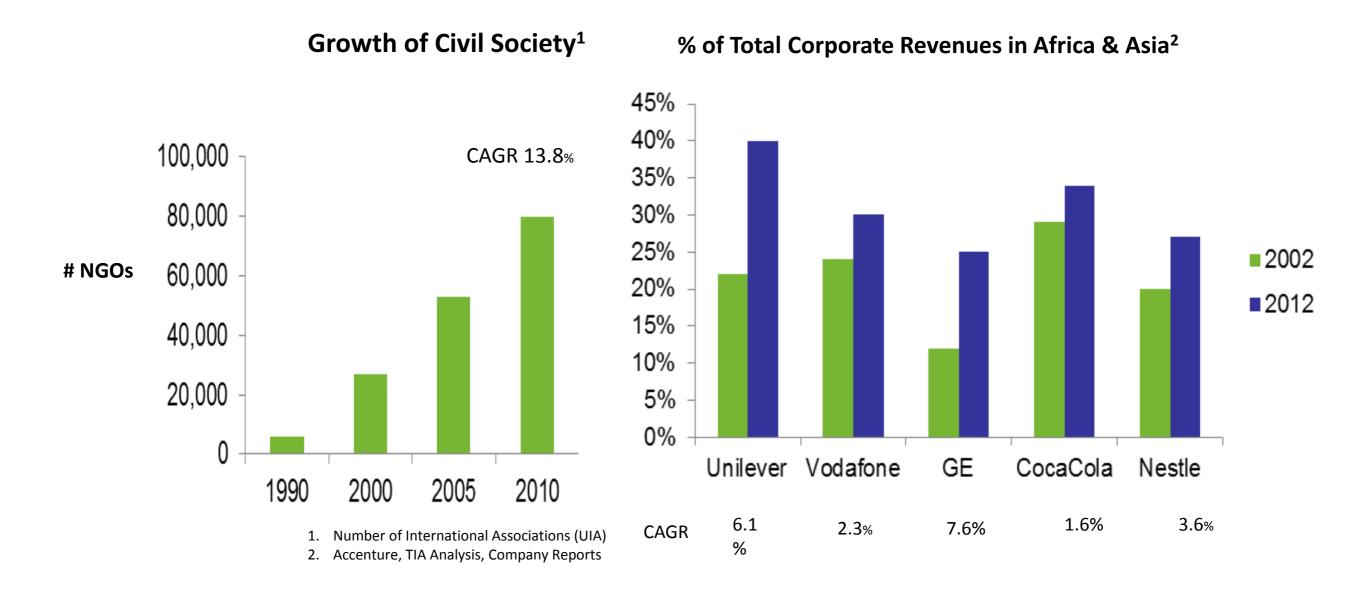
# SOCIAL SECTOR - NOW ARE SUBCONTRACTORS

- Future sizeable Cash flows of scale and collaboration and efficiency (See GAVI, US CRA, Compartementos) accrue to the Principal not charities / beneficiaries
- Operational Risk Subcontracted to Social Sector and Beneficiaries
- Social Sector with no annuity remains under capitalized
- · Danger of Politicisation

#### TODAY -**OPPORTUNITY SOLUTIONS AND MONEY IN SILOS** DISINSENTIVES TO SCALE AND COLLABORATION CITIZENS DFI NGO UN CORPS HYBRIDS ORGS **BILATERAL AND SOCIAL R&D IN GRANT AND FRAGMENTED VC MODELS HAVE NO SILOS ANNUITY VALUE** THROWING SILVER BULLETS AT THE FOUR HORSEMEN OF THE **APOCALYPSE INNOVATION COLLABORATION METRICS AUDIT & FEEDBACK MONETISATION** (PURELY TACTICAL) **FOR PROFIT NOT FOR PROFIT BUT FOUNDATIONS GOVERNMENT HYBRIDS FINANCE CORPORATE L EGAL** THE 98%**OF DEMOGRAPHIC CAPITAL** SYSTEMS **PINCERS UNALIGNED FINANCIA** S W THE COLLABORATIVE OPPORTUNITY THE MARKETS OF FUTURE. **TWIN PINCERS OF INCENTIVES DEMOGRAPHICS INNOVATION UNALIGNED IMPACT INVESTMENT v.2 COST OF CAPITAL SUBSIDY** SILOS **EXTERNALITIES** PRICE AND TRADE EXTERNALITIES **GROWTH OF CIVIL R&D HAS NO** YOUTH **SOCIETY VALUE** MC = MR**MILLENIALS, ISLAMIC & WOMEN**

# Redefining the Social Contract by Hybrid Partnerships & driven by a Changing Economic Environment

•Recent years have seen the development of Hybrid partnerships between the Citizen Sector and For Profits – some see it as the new driver of growth.



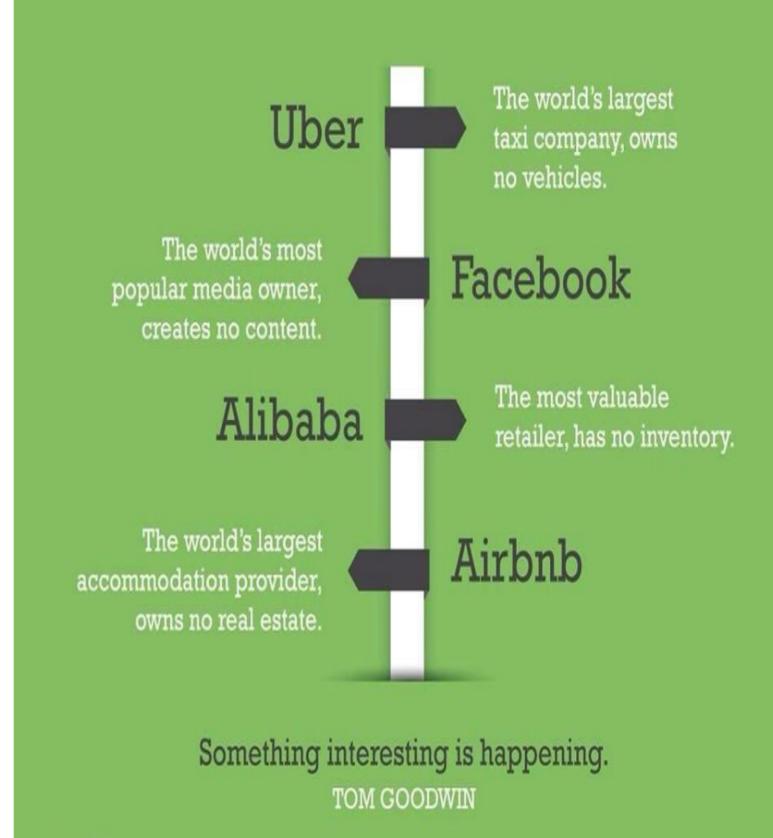


# **NEW PARADIGM IMPACT PHASE v.2**

[PHASE v.1 - Microfinance & GAVI & Private Public Partnerships]

IP MODELS	Intellectual Property techniques to capture a greater % of the 97% of Intangible value linking price received by Producers to final retail price Estimated \$100bn (ref: DfID, USAID, OAS) - Lightyears - Ethiopian Coffee, Divine Chocolate  Problem solved: Trade for Aid and get Paid / Redefine Corporate Relationship
GREEN BONDS	Reduced cost of capital - Estimated \$100bn (ref: Unilever)  Problem solved: reduced cost of capital because its green
CORPORATE VENTURE CAPITAL	Impact Investment 101 - G8 Model Invest in early and mid-stage or package through VC and PE Models and into Innovation Funds - \$60 bn growing 17% pa  Problem solved: Injecting innovation & bottom of the pyramid solutions
BLENDED MODELS	Or <b>Layered</b> models - Philanthropic capital prices risk out to bring in commercial capital (ref: Eye Fund, Nestle Colombian Mills) <b>Problem solved:</b> price out the risk to draw additional capital
SOUTH CAPITAL MARKETS	Leverage \$9 trillion local capital markets - ie \$2.4 trillion pensions to fund their own infrastructure - mills, ports, transport, social goods. (ref: AMF). Estimated IRR 30%  Problem solved: leveraging local capital markets enabling growth
OUTCOME MODELS (SIBs / DIBs / SYNs)	Funding and scaling by "Outcomes" the use of Structured product - the problem becomes a market opportunity - can be used for innovation & / or scaling. (ref: Danone, World Bank, Bloomberg, Accenture, )  Problem solved: collaboration between players, public-private; Ultimately SYN Creates Outcome Models by Monetizing Negative Externalities = Social Equity

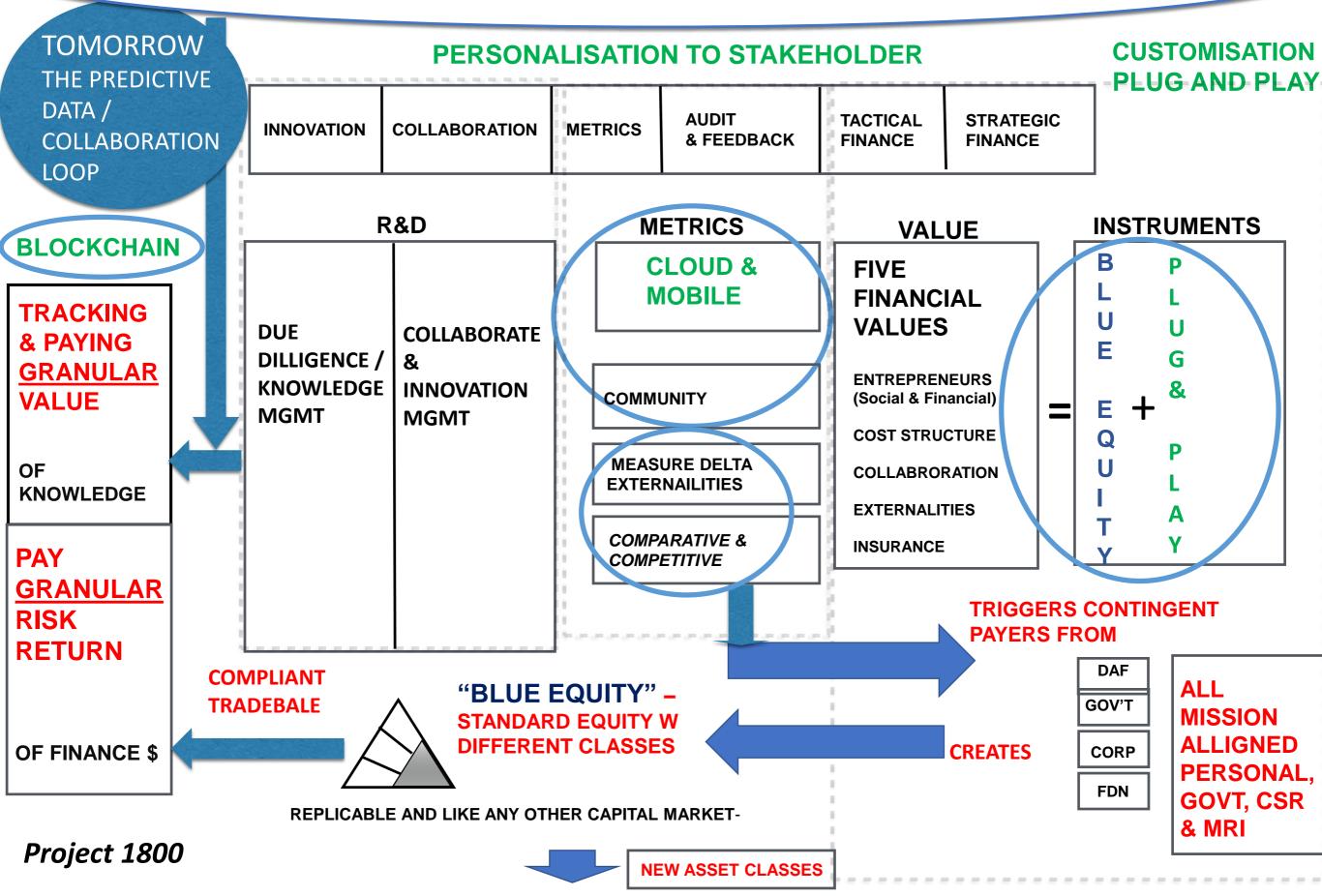
# Tomorrow Can a New Economy Paradigm now be applied to Development?







# HYBRID LEGAL FRAME SUPPORTING MULTI STAKEHOLDER INTER - INTRA AND CROSS COUNTRY OUTCOME MODEL



# The Building Blocks have been Built (See Slide 16 Videos) – Red script are P1800 Participants / Examples

LEGAL FRAME: — CREATION OF AN INTRA, INTER AND CROSS COUNTRY GLOBAL LEGAL FRAMEWORK ALLOWING DIFFERENT STAKEHOLDERS TO TAKE DIFFERENT ECONOMIC SOCIAL RETRUN WITH SOCIAL MISSION HARDWIRED. Mark Owens (US) — former head Exempt Unit IRS Bill Kelly- Ashoka, Chuck Muckenfuss — Gibson Dunn — Fmr Regulator; Tom Brunner - Leapfrog and Stephen Lloyd (UK)- Bates, Michael Webber - Fmr UK Charity Commissioner,

**KNOWLEDGE MANAGEMENT: -** DUE DILLIGENCE AND CREATING INNOVATION FOCUSED NETWORKS . **Artha Networks / IIC and Induct Software / Accenture** 

METRICS: – PRICED IN REAL TIME ON COMMUNITY FEEDBACK – Integrity Action (2); CAPTURING ALL THE ECONOMIC VALUE OF A SOCIAL INTERVENTION / ESTABLISHING A TOP DOWN BENCHMARK— Unicef /WSP/WHO (Guy Hutton); THE ECONOMICS OF CAPTURING THE VALUE OF EXTERNALITIES – TAX SUBSIDIZE OR TRADE (LIKE CARBON) – Professor Roques MAKING THAT DATA COMPETITIVE AND COMPARATIVE AND INTEGRATING INTO SDGS – Social Progress Imperative (2) – Michael Green - WEF / Porter

- 1 SOCIAL ENTREPRENEURSHIP & IMPACT INVESTMENT INNOVATION (Ashoka)
- 2 COST STRUCTURE PLUG & PLAY All IMPACT INVST TOOLS (Equity, debt, VC, SIBS, DIBs guarantees etc)
- 3 COLLABORATION MODULAR & BLENDED MODELS EASIER TO SCALE (OECD Blended Value, Finnish Mondial)
- 4 PROBLEM BECOMES THE OPPORTUITY MAKING THE SOCIAL EXTERNALITIES THE TRADEBALE OPORTUNITY IN A STANDARD EQUITY FORMAT. (Blue Equity / SYN)
- 5 –ALLOWS SYSTEMIC USE OF RISK MANAGEMENT TOOLS, IE PARABOLIC INSURANCE, (World Bank, Water Facility, AMF)
- SYSTEMS: THEN LINK FINANCIAL TOOLS TO THE GRANULAR VALUE THEY CREATE (Distributed Ledger Technology / Blockchain / CRM)
- >>ULTIMATELY DATA FLOWS CAPTURED LIKE ALL NEW ECONOMY MODELS DATA BECOMES PREDICTIVE (Google, FB)

# PLUMBING FACILITATATES FIVE FINANCIAL VALUES

# COLLABORATIVE LEGAL FRAME – Intra & Inter Sectoral and Pan National – Multiple Econome / Social Returns

Marc Owens (Former Head IRS Exempt Unit) - <a href="https://goo.gl/9ky7Ai">https://goo.gl/9ky7Ai</a>
Stephen Lloyd (Former Advisor to UK Govt) - <a href="https://goo.gl/3D1BXD">https://goo.gl/3D1BXD</a>

TOMORROW

THE PREDICTIVE

DATA /

COLLABORATION

LOOP

TRACKING & PAYING GRANULAR VALUE OF KNOWLEDGE

# **MARRY**

https://goo.gl/t
vZUCE
SPHAERA
PAY &
MANAGE
GRANULAR
RISK RETURN
OF FINANCE \$

CRM / DLT Accenture

https://goo.gl/EnQwfY

### **KNOWLEDGE MGMT**

DUE COLLABORATE
DILLIGENCE &
/ INNOVATION
KNOWLED MGMT

IIC & INDUCT
ARTHA

**GE MGMT** 

NETWORKS
<a href="https://goo.g">https://goo.g</a>
<a href="https://goo.g">I/5weZTg</a>

https://goo .gl/D73VoT

### **METRICS**

COMMUNITY LOOP
INTEGRITY ACTION
https://goo.gl/xpZKuU
https://goo.gl/b3Zbzk

VALUING EXTERNALITIES
UNICEF / WSP / WHO /
HUTTON
https://goo.gl/hfvSTQ

TRADING EXTERNAILITIES <a href="https://goo.gl/kQXXK7">https://goo.gl/kQXXK7</a> (3:18)

MAKING EXTERNALITIES
COMPARATIVE &
COMPETITIVE
SOCIAL PROGRESS
IMPERATIVE

https://goo.gl/d8XrJt

https://goo.gl/AVY93j

### **FINANCE**

ENTREPRENEURS (Social) ie ASHOKA https://goo.gl/Ym8yvA

## **COST STRUCTURE**

Plug & Play Impact invst Solutions, ARTHA, AZZURE ETC

## **COLLABRORATION**

Blended Value (OECD) Finish Mondial / A4 All

### **EXTERNALITIES**

Blue (Social) Equity

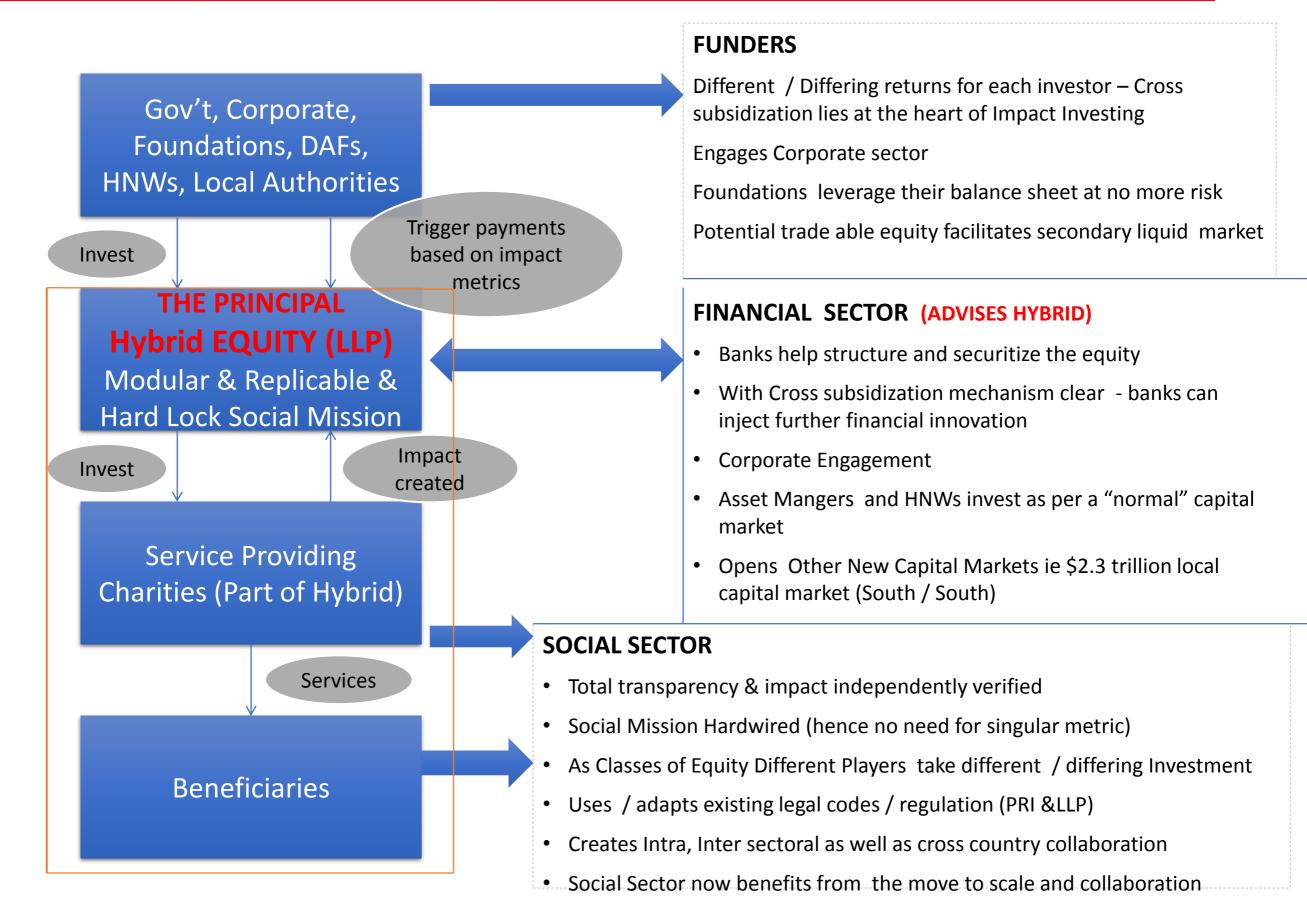
– the Economic value of
Social Impact

### **INSURANCE**

Parabolic, Gaurantee Structures & Risk Management

On the same Replicable Modular Frame work

# THE ULTIMATE OPPORTUNITY FOR SOCIETY - SOCIAL ISSUES BECOME TRADEABLE—THROUGH SOCIAL EQUITY (SOCIAL & FINANCIAL) CREATING MARKET DEMAND OUT OF SOCIAL GOOD



# Project 1800

"Nearly every problem has been solved by someone, somewhere. The challenge of the 21st century is to find out what works <u>and scale it up</u>." – Bill Clinton

